2023

Information for Prospective Governance Volunteers Beaconhills College



INTRODUCTION

Beaconhills has a proud tradition of outstanding governance spanning over 40 years, where members of our community have volunteered their time and expertise, making a lasting contribution to the College we enjoy today.

Governance plays a vital role in the success of an organisation, ensuring ongoing sustainability and high performing outcomes based on the best interests of our community.

Beaconhills College offers a range of Governance volunteer roles including Board Advisors, Company Members and Board Directors. These roles are available within the current Company structure including:

- 1. Beaconhills College Board & its Committees
- 2. Beacon of Hope Foundation Limited

In supporting the operation of these two entities, the College seeks volunteers to participate by sharing their skills and expertise. We appreciate the time you have taken to consider serving our community in this way.

Beaconhills holds an annual Governance Seminar where interested parties are provided with governance information and an opportunity meet with other governance volunteers, including Board Directors.

The Governance Seminar is followed by a call for expressions of interest (EOI), where candidates are asked to provide information on their skills and expertise and community (representation) links. The Nominations Committee reviews the EOI responses and provides instructions/ allocation options for Board Advisors and Company Members along with recommendations for Director roles at the Annual General Meeting (AGM).

COLLEGE GOVERNANCE STRUCTURE

Beaconhills Christian College Limited is a Company limited by guarantee and is constituted as a not-for-profit (NFP) organisation. Beaconhills College is governed by a Board of Directors. The Governance structure, detailed in Attachment 1, sets out the composition and relationships for the:

1. College Board

3. Nominations Committee

2. Company Members

4. Board Committees including Board Advisors

This structure highlights the representational requirements of our community, broken down to church, parent, alumni and other community representatives. The Board considers issues in detail via the following Committees:

- 1. Finance & Audit Committee
- 2. Nominations Committee**
- 3. Risk & Compliance Committee
- 4. Community Engagement Committee
- 5. Learning Environments & Property Committee

** Under the Constitution the Nominations Committee is appointed annually by the Company at the Annual General Meeting (AGM).

Chaired by a current Director, each Committee delivers advice to the Board in the form of recommendations. Governance groups are provided with transparent reporting from College Management with each Committee Chair reporting on matters of substance at Board meetings. The Board is also provided with all Committee Minutes to ensure clarity on the extent of deliberations together with recommendations for consideration.

With the exception of the Nominations Committee, each Committee may comprise of:

Voting Members: Board Directors, Company Members & Life Members

Non-Voting Members: Board Advisors, College Staff Members & Consultants (i.e. Auditors)

In general, Committee allocations are made based on skills and experience. Each member is encouraged to contribute freely to discussions to enhance the strength of the group as a collective.

BEACON OF HOPE FOUNDATION

In 2021, the College Board established the Beacon of Hope Foundation to strategically develop and oversee its giving programs. The Beacon of Hope Foundation is a separate Company Limited by Guarantee, established as a Charity and registered with the ACNC (Australian Charities and Non-for Profits Commission).

As with the Committees listed above, Board Advisors, Company and Life Members may be appointed to the Beacon of Hope Foundation Board along with key College staff members.

SKILLS AND EXPERIENCE | GOVERANCE VOLUNTEERS

The College is seeking governance volunteers with skills and experience in the following areas:

- 1. Corporate Governance
- 2. Corporate Strategy
- 3. Digital Systems & Strategy
- 4. Financial Strategy (macro)
- 5. Financial Management
- 6. Risk Management
- 7. Leadership/ Management
- 8. Educational Strategy

- 9. Environment & Sustainability
- 10. Legal Oversight
- 11. Wellbeing / Health & Diversity
- 12. Town Planning/ Design & Construction
- 13. Communication, Marketing & Media
- 14. Philanthropy & Fundraising
- 15. Community Development & Inclusion
- 16. Faith

Personal Attributes

As referenced by our Board Charter, the College seeks the following personal attributes in its governance volunteers:

- 1. Support of Beaconhills core values of respect, integrity and compassion, underpinned by our Christian ethos
- 2. Interpersonal skills and integrity: A high standard of personal values and the ability to respect the confidentiality of the organisation's deliberations including:
 - a. The ability to work positively, cooperatively and respectfully with others
 - b. Demonstrating ongoing commitment to ethical standards and behaviours
 - c. Proven abilities in working as part of a team
 - d. Understanding and commitment to the core values and purpose of the College as set out in the Constitution
- 3. Service culture/ mindedness: Fostering a service culture and supporting the common good of the Community
- 4. Commitment to serving the interests of the College and the education of young people

ROLES AND DUTIES | COMPANY MEMBERS AND BOARD ADVISORS

The College Board may appoint Board Advisors and Company Members, at any time, to share particular skill sets and experience as part various Governance groups. Under the College governance structure, the deliberations of Board Committees and the Beacon of Hope Foundation support the Board with its decision-making across the College.

Company Members hold voting rights and may serve for a term ranging from 12-months to three years. Board Advisors are non-voting contributors and, in general, their term of appointment is for a maximum 24 month period. The terms of service for both Company Members and Board Advisors are aligned with AGM cycles, i.e. will often conclude or be extended according to AGM cycles. At the conclusion of their term of appointment, a Company Member or Board Advisor may be offered the opportunity to remain on the College's Governance Register for future and ongoing assistance to the Board.

Beaconhills College holds shared expectations across all governance roles for confidentiality and conduct standards. Each Board Advisor and Company Member is required to sign a Confidentiality Agreement, which will cover the full duration of their service period with the College.

Beaconhills College is committed to providing a child safe and child friendly environment. As part of our Child Safety Program, all volunteers must complete the Beaconhills volunteer registration process and provide Working with Children Clearance details.

Each Governance volunteer must complete the following steps prior to beginning their term of service:

- 1. Beaconhills College Volunteer Registration process
- 2. Complete and return the following:
 - a. New Board Advisor/ Company Member Registration Form
 - b. Confidentiality Agreement
 - c. Conflict of Interest Declaration Form

As part of their induction, governance volunteers will be provided with the following information:

- 1. The latest Annual Report;
- 2. The latest Annual General Meeting Report;
- 3. Committee specific access to the Governance Portal where documents are stored for Board and Committee meetings;

Please note: Governance volunteers are required to undertake periodical compliance training and development appropriate their role and duties.

The College Board Charter and Committees Guide provides more detail on the roles of Board Advisors and Company Members serving on various Committee groups

ROLES AND DUTIES OF THE BOARD

The first and primary duty of the Board is to ensure that the School's fundamental principles, embodied in its Ethos and Constitution, are carried out and implemented. The Constitution clearly states that the College Board has the ultimate responsibility for all matters relating to the running of the School.

The Board's focus on governance always has the strategy of the College at the forefront of its mind. It sets clear direction based on a solid understanding of the environmental framework in which Beaconhills College operates.

The Board manages the strategy of Beaconhills, rather than the College itself, so that the College Executive Team (CET) can flourish under the direction and guidance of the Board.

Overall, the Board and Executive Principal share a vision for the best interests of Beaconhills College.

The Board is responsible for, and should determine, all matters relating to Policy and practice; and has overarching responsibility for ensuring that College operations are well managed and successful.

The Board must also ensure that Beaconhills meets its objects as set out in the School's Constitution.

Without limiting the generality of the Board's role, its principal functions in relation to the School are to:

- 1. Set goals and provide strategic direction;
- 2. Act as a line of communication between the School and various members of the School's constituency, namely the parents, the staff and the students;
- 3. Appoint the Executive Principal;
- 4. Determine policies governing the operations;
- 5. Approve the annual budget and any long-term budget;
- 6. Approve material expenditure outside the budget;
- 7. Approve all items of capital expenditure as per the College's Procurement Policy.
- 8. Conduct a review of the Board's own performance;
- 9. Conduct an annual review of the School in meeting its objectives;
- 10. Review the performance of the Executive Principal; and,
- 11. Establish and oversee the powers and functions of Board events, Board and Committees established.

PATHWAYS TO BOARD GOVERNANCE

Your first step is to submit a completed version of the Expression of Interest Form, together with your Resume or Curriculum Vitae (CV), which will be reviewed by the Board's Nominations Committee.

Governance experience is a great opportunity to develop your leadership and management skills. Members of our Governance groups are eligible for professional development and training opportunities through Independent Schools Victoria (ISV).

Volunteers may initially be invited to spend some time on Committees as Board Advisors. This offers a key opportunity to develop experience and share your expertise; it also provides a good indication of the time commitment required.

MEETINGS | TIME COMMITMENTS

Board and Committees meetings are held from February to November each year. In general, these sessions are held on Monday's starting at either 5.30pm or from 7pm. The College often runs different Committee meetings on the same evening i.e. Risk & Compliance at 5.30pm and Learning Environments & Property at 7pm.

The fall of public holidays and school terms may mean that occasionally, some meetings may fall on a Tuesday evening rather than the Monday.

Meeting calendars are prepared and distributed well in advance.

Governance Group	Meetings per Year	Location	Time (approx.)
College Board	10	onsite	7pm
Beacon of Hope Foundation Board	4	Teams	5.30pm
Nominations Committee	6	Teams	7pm

Governance Group	Meetings per Year	Location	Time (approx.)
Finance & Audit Committee	10	Teams	5.30pm
Risk & Compliance Committee	4	Teams	5.30pm
Learning Environments & Property Committee	6	Teams	7pm
Community Engagement Committee	4	Teams	5.30pm

FURTHER INFORMATION

Should you require any further information please contact the Beaconhills College Company Secretary, David Young via email at david.young@beaconhills.vic.edu.au or phone (03) 5945 0216.

If you are interested in becoming a Board or company member, please complete the attached *Expression* of *Interest Form* and return it via the email listed above.

ATTACHMENTS

- 1. Governance structure
- 2. Expression of Interest Form

Finance

& Audit

Attachment 1: Governance Structure Attachment 1. | Governance Structure Representational Groups Parent Members Alumni Members Church Members **Board Chair** Executive Principal Life Members College Board Company Members Nominations Committee Maximum 24 Persons 5 Persons Comprising: Maximum 12 Persons 12 Board Members • 1 x Board Chair 10 Ordinary Directors: 12 Community Members • 3 x Parent Members • 10 x Ordinary Directors ◆ 1 x Parent Member*- Company • 3 x Church • 1 x Board Chair ◆ 1 x Alumni* - Company ◆ 1 x Parent • 3 x Alumni Members • 3 x Church Members • 1 x Church Member - Company ◆ 1 x Executive Principal ♦ 1 x Alumni ◆ 5 x Additional School Community ◆ 1 x Executive Principal • 3 x Additional Community • 1 x Board Chair PLUS Life Members * One position may be substituted by • 1 x Executive Principal an additional School Community Honourary Chaplain (non-voting) Member. Beaconhills College Board of Directors

Beacon of Hope

Foundation

BOARD

Community

Engagement

COMMITTEE

Executive Principal

Appraisal

COMMITTEE

Learning Environments

& Property

COMMITTEE

& Compliance

COMMITTEE



Beaconhills College | Expression of Interest

Beaconhills Christian College Limited | ACN: 006 204 548

	CITIATIC	e Noies	Е К Р Г С 3 3 1		11101031
Name:				Date:	
- 1161					
		on held by the College v			Beaconhills Privacy
Please list any co points to Bea i.e. What attracts you Governance for Beac what brings	to serve in conhills? or				
Please list ar points with Bea i.e. Past stud favourite subjects, d an instrument	ent (1998), lid you play				
Local commu					
Children at the	e College:				
What are you pa	assionate about?				
What are your	r areas of interest:				
Offices Held/ Go	vernance Roles: ard Advisor				
Please provide a subelow:	ımmary or do	et point list of your re	levant experience	and qualification	s in the areas listed
Corporate Governance					
Corporate Strategy					

	in the areas listed below:
Digital Systems & Strategy	
Financial Strategy (macro)	
Financial Management	
Risk Management	
Leadership/ Management	
Educational Strategy	
Environment & Sustainability	
Legal Oversight	
Wellbeing/ Health & Diversity	
Town Planning/ Design & Construction	

**************************************	Please provide a summary or dot point list of your relevant experience and qualifications in the areas listed below:
Communication, Marketing & Media	
Philanthropy & Fundraising	
Community Development & Inclusion	
Faith	

Please return this form to the Assistant Company Secretary via email Fonu.Emberson@beaconhills.vic.edu.au



BEACONHILLS COLLEGE

PAKENHAM CAMPUS

30-34 Toomuc Valley Rd, Pakenham VIC 3810

BERWICK CAMPUS

92 Kangan Dr, Berwick VIC 3806

1300 002 225

enquiries@beaconhills.vic.edu.au www.beaconhills.vic.edu.au

CRICOS Provider No 03182J

A SHINING LIGHT IN EDUCATION